

**FINANCIAL OVERSIGHT AND MANAGEMENT BOARD
FOR PUERTO RICO**



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Natalie A. Jaresko
Executive Director

**BY ELECTRONIC MAIL
AND CERTIFIED MAIL**

August 7, 2019

Mr. Gabriel Hernández, CPA
Mr. Ryan Marín, CPA
BDO Puerto Rico
1302 Juan Ponce de León Ave.
San Juan, Puerto Rico 00907

Dear Mr. Hernández and Mr. Marín:

On August 7, 2019, the Financial Oversight and Management Board for Puerto Rico (the “Oversight Board”) announced that it will conduct an examination to determine whether the integrity of any of the services provided by BDO Puerto Rico and its affiliates (“BDO”) was impaired or affected by alleged fraudulent or illegal activities of its former managing partner, who was recently charged by federal authorities.

The investigation will be focused on audit, accounting and other services performed by BDO since 2016 to the Commonwealth and its instrumentalities. BDO held approximately 96 contracts (which were subject to over 100 amendments) with the Commonwealth and its instrumentalities during the period in question.

In light of the foregoing, please be advised that BDO is under a legal duty to maintain, preserve, retain, protect, and refrain from destroying any and all documents and data, both electronic and hard copies, that may be relevant or related to any of the 96 contracts – and the over 100 amendments thereto – with the Commonwealth of Puerto Rico and its instrumentalities since 2016. The types of “documents, data and electronic information” that this applies to the instant letter include not only hard copy documents, but also audio recordings, videotape, e-mail, instant messages, word processing documents, spreadsheets, databases, calendars, telephone logs, contact manager information, Internet usage files, and all other electronic information created, received or maintained by BDO on computer systems. Be advised that such documents and electronic information may be found in several “sources,” such as hard copy files, computers hard drives, electronic databases, removable media (such as CD Rom’s and DVD Rom’s), laptop computers, PDAs, cell phones, Dropbox, social media, websites, and any other location where hard copy and electronic information is stored, including personal computers used and accessed at home or

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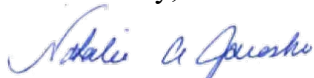
elsewhere. Inaccessible storage media, such as backup tapes may also contain relevant electronic information that no longer exists in another form.

We expect that BDO makes, and will continue to make, the necessary efforts to ensure that it preserves and avoids destruction of relevant documents and electronic information outlined above. Please do not review, sort, categorize, analyze, index, summarize, digest, or screen records in your possession or custody, you should instead just identify the relevant records and retain them as they now are being kept. It is advantageous to assure that the records are preserved in exactly the way they were maintained in the ordinary course of business and disadvantageous to disturb that order. Please inform your administrative assistants and other staff not to discard or delete any documents or other electronic information that is or may be related to the investigation.

It is further expected that BDO will take such other security measures aimed to comply with the instant letter, including, but not limited to, restricting physical and electronic access to all electronically stored data directly or indirectly related to the scope of the investigation. To facilitate the retrieval of said data, be advised that a forensic firm may, in addition to reviewing the requisite documentation, forensically acquire the hard drives and other media that may contain electronic data related to the action.

Please share this letter with all members, employees and personnel of BDO that may have files or information relevant to this hold letter. The failure to preserve and retain the electronic data and evidence outlined in this notice may constitute spoliation of evidence and will be subject to legal claims and potential sanctions.

Sincerely,



Natalie A. Jaresko