

TRANSITIONING TONAWANDA

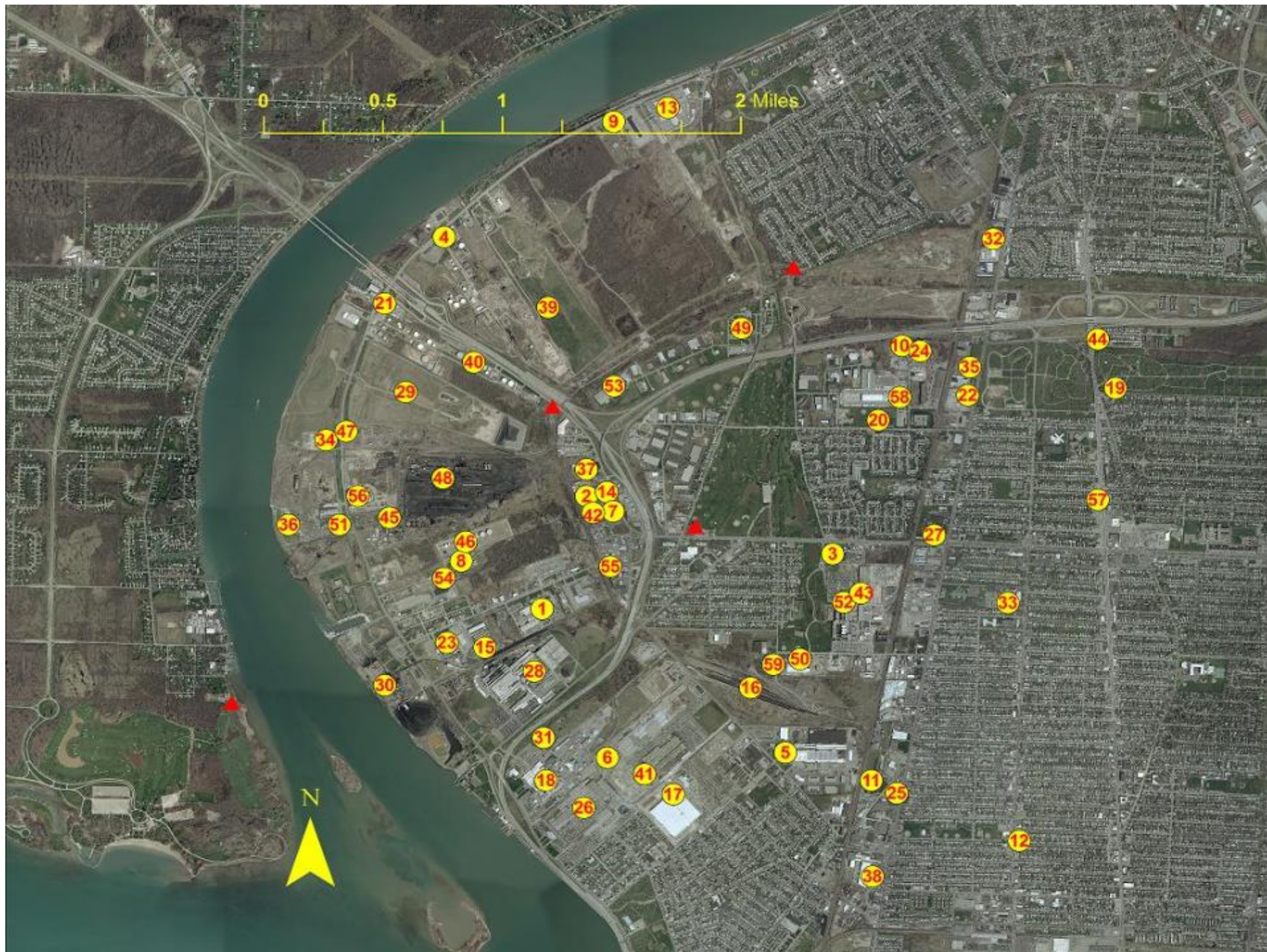


OVERVIEW

- Regional History
- Transitioning NRG Huntley
- Lessons we're learning

LACKAWANNA

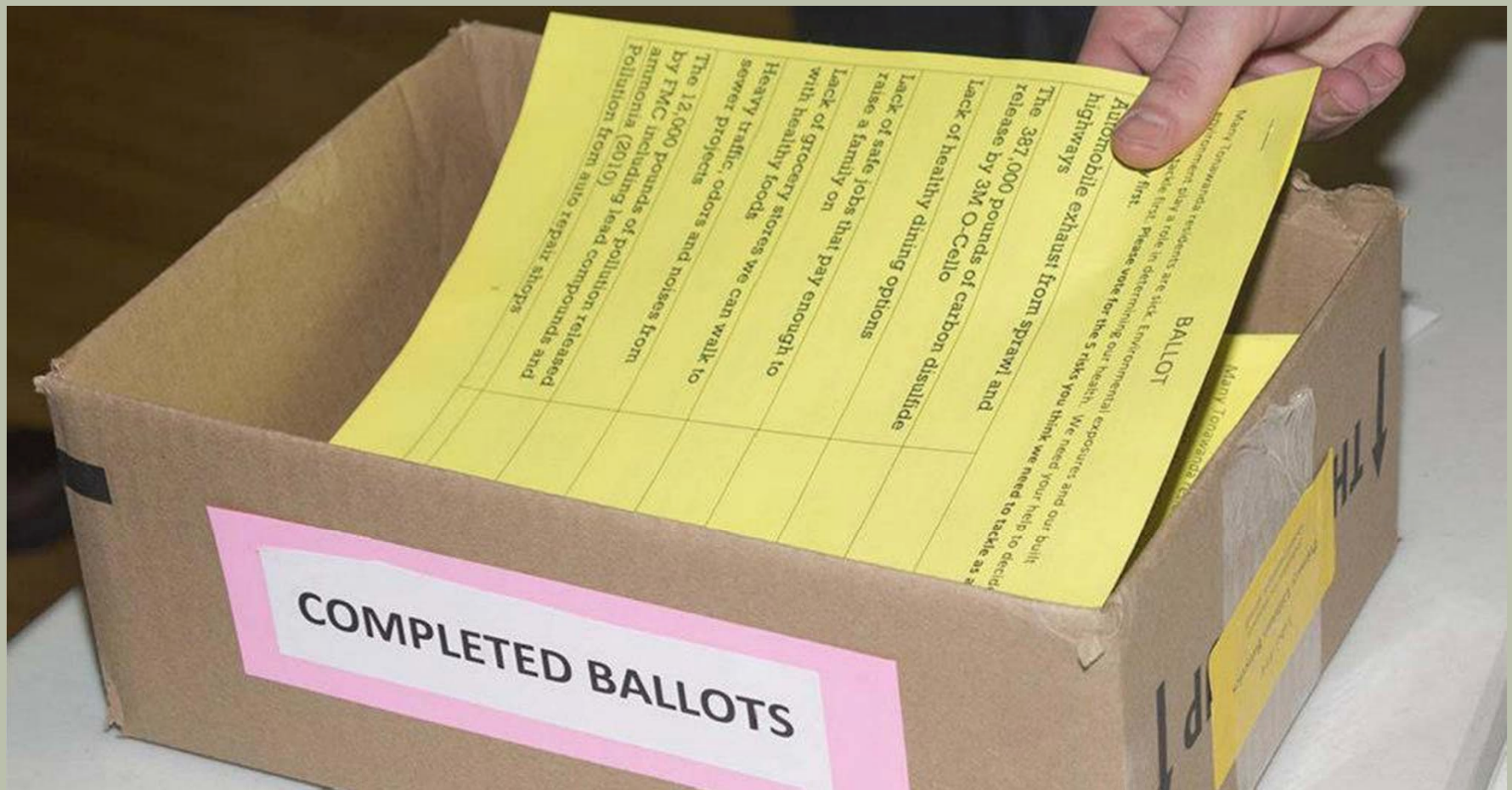




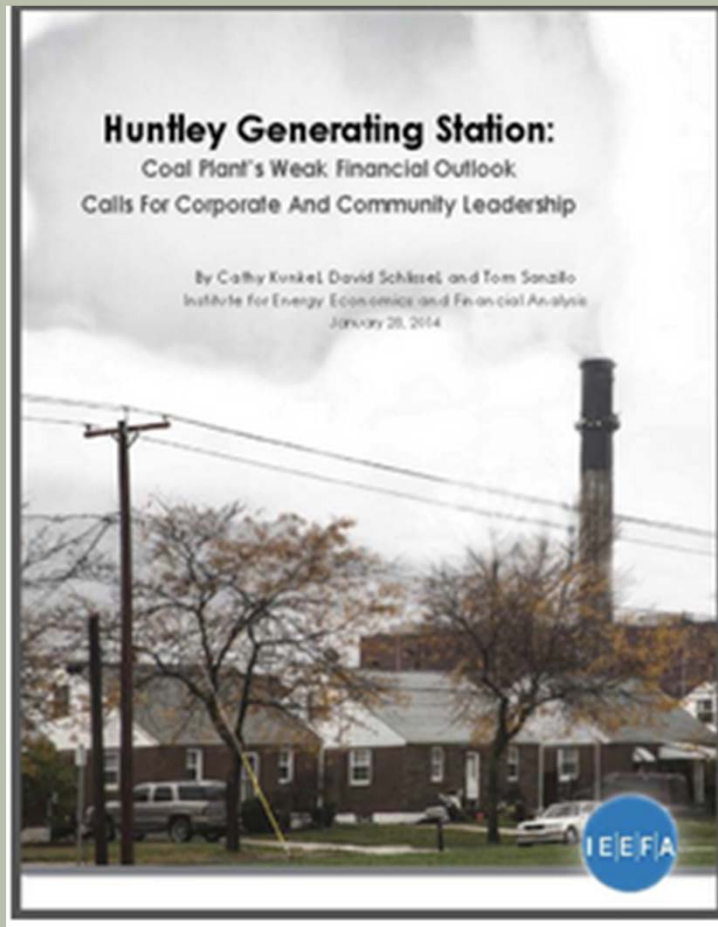
COMMUNITY VOTE



NRG HUNTLEY TOPS LIST

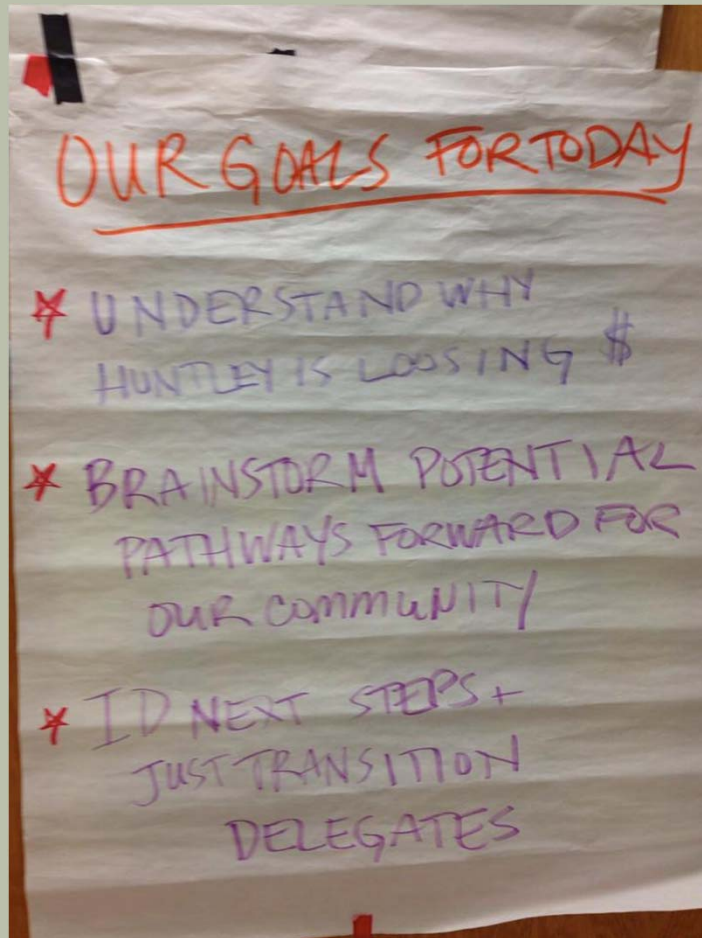


IEFFA REPORT



- Deepened relationships
- Framed the debate
- Began conversations in communities and workplaces

JUST TRANSITION ASSEMBLIES



- Provide opportunities to practice leadership skills
- Build new relationships
- Continue to build and win the message frame

JUST TRANSITION ASSEMBLIES

NRG HUNTLEY: FINANCIAL REALITY

The Huntley power plant, like many aging coal-fired power plants, has taken a substantial financial hit in recent years, with little likelihood of a recovery in the near future. A recent report by the Institute for Energy Economics and Financial Analysis found that earnings generated by the plant have dropped dramatically in recent years due to decreased power demand, increased energy efficiency, low natural gas prices, and noncompetitive coal prices. Given that the plant is located in a region with substantial excess energy capacity, the Huntley units appear ripe for retirement.

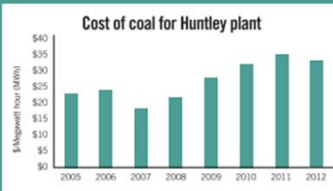
COAL COSTS MORE



7% PER YEAR
The projected increase in the cost of coal from 2013 - 2020



43%
The percentage increase in coal costs for Huntley from 2005-2012

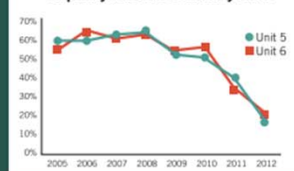


THEY ARE OPERATING LESS OFTEN



18%
The percentage of time Huntley ran in 2012

Capacity Factors of Huntley Units



Capacity factors at Huntley's remaining un-retired units have declined dramatically since 2008.

TRANSPORTATION COSTS MORE



50%
The increase in coal transportation costs

WE DON'T NEED THE ELECTRICITY



2,783 MEGAWATTS
Projected energy demand in 2023 for WNY



4,464 MEGAWATTS
The amount of energy we can produce in WNY right now

36,613 MEGAWATTS

Projected peak energy demand in NYS in 2032



37,920 MEGAWATTS

The amount of energy we can produce in NYS right now



55 AND 56
The ages of Huntley's coal burning units



THE PLANT IS OUTDATED

57
The average age of retirement of a coal burning unit

PROFITS ARE DOWN

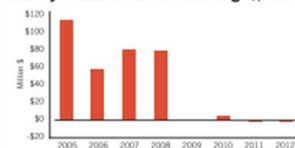


\$110 MILLION
Huntley's estimated pre-tax earnings in 2005



\$-3 MILLION
Huntley's estimated pre-tax earnings in 2012

Huntley's Estimated Pre-Tax Earnings (\$ million)



HUNTLEY IS LOSING MILLIONS



\$-6 MILLION
Huntley's estimated pre-tax earnings

JUST TRANSITION ASSEMBLIES



WHAT COMES NEXT?



- Delegate training and planning
- Just transition conference
- Pressure on NRG
- Launch campaign

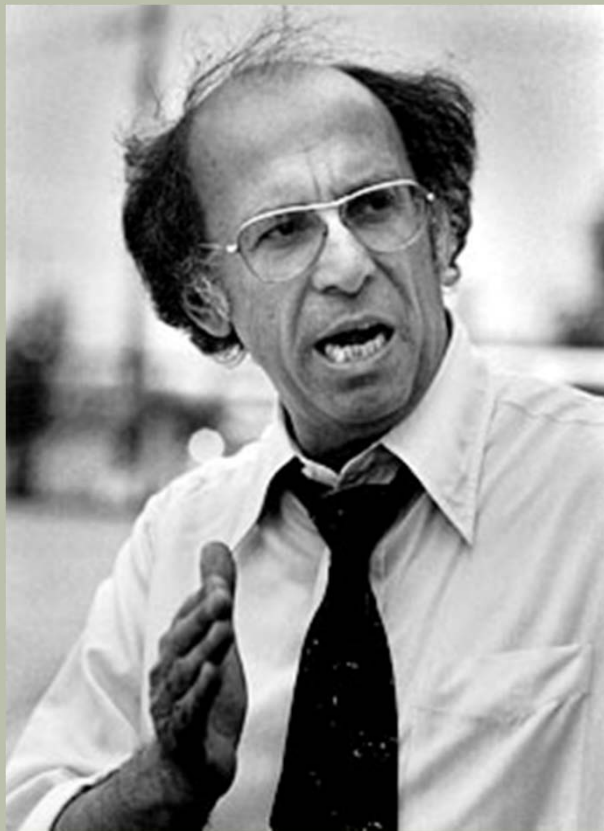
MORE THAN CLEAN ENERGY



IT WASN'T "CLEAN AIR"



OUR VISION



“We can’t just give lip service. If there’s to be a real alliance around our shared concerns, the cornerstone has to be a just transition, a transformation, moving from the type of society that does harm to a great many people to a society that does harm to no one and a society that’s free of want. ***But it cannot be rhetorical, it’s got to be practical, it’s got to be tangible and understandable and coherent, and we’ve got to hammer that program out together.***”

–Tony Mazzocchi

CLEAN AIR: ORGANIZING FOR HEALTH AND JUSTICE

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